

BRONX PARTNERS FOR HEALTHY COMMUNITIES



All-Member Webinar

September 20, 2017

Agenda

- Welcome: Irene Kaufmann
- BPHC 2017 Innovations Fund: J. Robin Moon
- Performance Payment Program: Amanda Ascher
- MAX Series: Substance Use Acacia/SBH
 - Meredith Stanford
 - Pam Mattel, Acacia Network
 - Pat Belair, SBH Health System
- Workforce Update Course Delivery
 - Cultural Competency in the Bronx: Lisa Martin, Ph. D., The Jewish Board
 - Social Determinants and the Law: Charles Daitz, Esq., Legal Health, NYLAG
- BPHC Communications Update: Luci DeHaan
 - Know Your Primary Care Provider Campaign
- BPHC Resource Directory: Albert Alvarez
- Q&A

BPHC is happy to receive your questions in writing! Please email them to Luci deHaan (Idehaan@sbhny.org) and Aayesha Vichare (avichare@sbhny.org)





BPHC 2017 INNOVATIONS FUND





BPHC 2017 Innovations Fund: \$5.7 Million

Submission Domains

- IT Innovations in Care Delivery
- Transformation and Performance Improvement
- Partnerships and Communications
- Finance and Payment Innovations
- Social Determinants of Healthcare Access and Utilization

Submission and Vetting

Invitation to Participate	June 21
 Informational Calls 	June 26 & 28
Follow-up Q&A Call	July 10
Proposals Due	July 21
 Review Work Group* Vetting 	8/14 - 8/26
Finalist Revision	8/28 – 9/8
• Recommendations to EC & Announce	9/11-9/15
Contracts Issued	Sept 28
 Contracts Executed / Pilots Begin 	Oct 16

Proposals must demonstrate:

- Which measure(s) for what population to which the project will be dedicated
- How work will accelerate VBP readiness
- How work will drive performance improvement and help PPS achieve 5-year targets
- How program will sustain the gains post DY5
- How the project will achieve financial sustainability post DY5
- Budgeting for the pilot work, with sustainability in mind

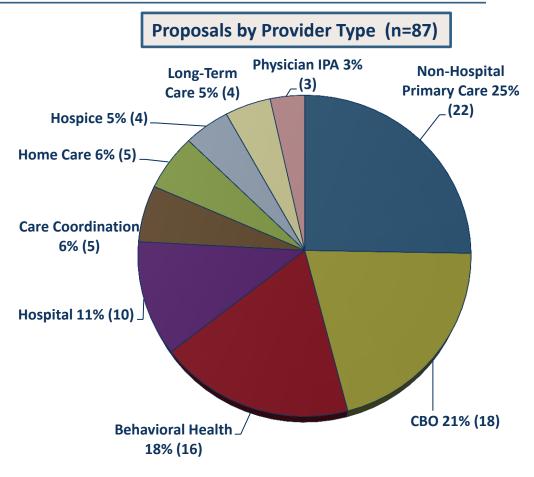






BPHC Received 87 Eligible Proposals*

Total number of all proposals received	94
Total number of eligible Proposals	87
Total number of unique organizations	34
Total number proposals by Tier 1 CBOs	12
Total number of Tier 1 CBOs	7
Total \$ requested	\$19,497,591.22



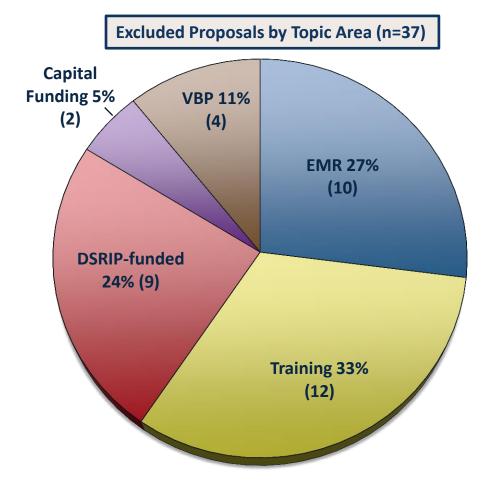
*Ineligible proposals included non-BPHC members and proposals over the five (5) proposals limit from any one organization.





Excluded from the Innovation Fund

- 37 proposals were removed from the Innovation Fund pool and were classified as programs that already have funding sources, specific to the organization or not relevant as innovation
 - Already DSRIP Program
 - Workforce Innovation
 - Wave 6 (post-acute care)
 - EMR-implementation
- The CSO is re-reviewing these proposals to strategize opportunities through other funding streams for current/emerging DSRIP programs

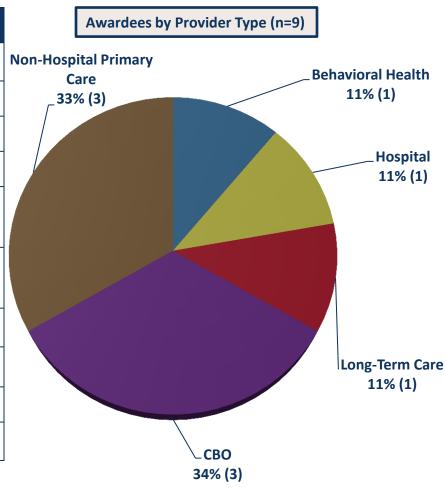






Awarded Organizations & Funding

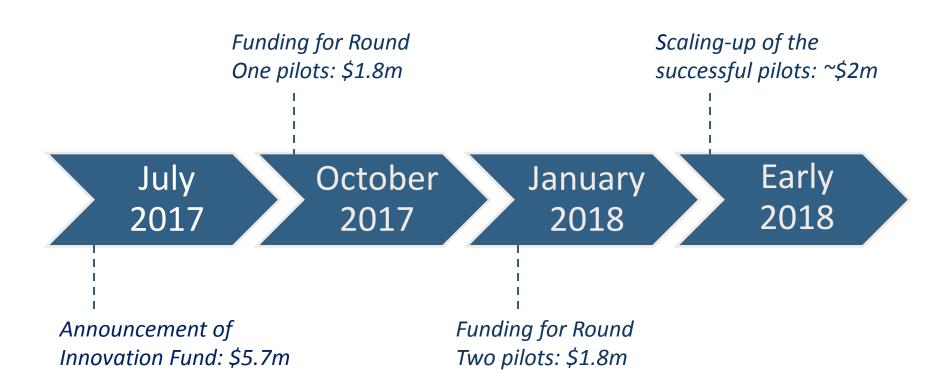
	Organization	Award Amount
1	Acacia Network	\$249,728.00
2	ArchCare	\$136,000.00
3	BronxWorks	\$250,000.00
4	The Institute for Family Health	\$181,492.60
5	Mary Mitchell Family & Youth Center	\$190,842.00
6	Northwest Bronx Community & Clergy Coalition	\$250,000.00
7	Riverdale Family Practice	\$143,703.00
8	Services for the Underserved	\$231,790.00
9	SBH Health System	\$211,575.00
	Total Funding	\$1,845,130.60







Timeline for \$ Distribution







The Finalists

		Social Determinants of Healthcare	Access and Utilization	
	Organization	Proposal Summary	Targeted Metrics/Outcomes	Target Population/#
1	Acacia Network	Utilize EarnBenefits Online to increase enrollment in public benefits for their clients, including Medicaid, SNAP, tax credits, heating/energy assistance and prescription drug coverage.	 Keep families out of the emergency room Med adherence Home stability 	Bronx Residents / 1,300
2	ArchCare	Expand TimeBank, a unique service exchange model that reduces isolation of at-risk seniors, in the Bronx with a special focus on frail and/or homebound Bronx residence.	 Isolation MH and physical health 	225 homebound frail and elderly in Bx.
3	BronxWorks	Research, design, and provide start-up funds for a medical respite program in the Bronx that will fill the current gap in care for homeless persons who are medically appropriate for discharge from the hospital but too ill or frail to recover from a physical illness or injury on the streets or in the traditional shelter system.	 Lower hospital lengths of stay Decreased avoidable emergency department and inpatient use, Improved health status 	Homeless and Medically frail / 56





The Finalists cont'd

		IT Innovations in Care Delivery, Patient Eng	gagement and Education	
	Organization	Proposal Summary	Targeted Metrics/Outcomes	Target Population/#
4	The Institute for Family Health	Use an electronic, web-based consultation (eConsults) platform to obtain evidence-based recommendations from specialists for patients within the primary care setting.	 CAHPS – Care Coordination CAHPS – Getting Timely Appointments, Care and Information; Reduction of ED visits and re-admissions 	Primary Care Patients / 40,000
5	Services for the Underserved	Telepsychiatry to connect low income individuals, who are currently homeless and living in shelters, to medication prescribing and management and mental health counseling.	 MH patient engagement Depression Medication adherence PPR, PPV 	3,000 Bronx BH patients, including DV shelter residents
6	SBH Health System	Incorporate RxUniverse , the prescription and patient-engagement platform, into provider workflows .	 Reduction in ambulatory care Patient self-monitoring Patient education and self-management Medication adherence 	SBH asthma patients





The Finalists cont'd

		Change Management and Pe	erformance Improvement
	Organization	Proposal Summary	Targeted Metrics / Outcomes Target Population/#
7	Mary Mitchell Family and Youth Center	Build off the food buying club, La Canasta, to utilize the "food as medicine" model to prevent and manage Diabetes.	 Change the culture of health Education on how to use food as medicine Improve HTN, DM, and A1c
8	Northwest Bronx Community and Clergy Coalition	Asthma hot-spotting, building-wide integrated pest management (IPM) and deepen resident engagement/leadership training.	 Asthma-related PPV, PPR Improved behavior and selfagency of residents Reduce healthcare costs for NW/Central Bronx residents living in hot spot (highest
9	Riverdale Family Practice	Comprehensive diabetes care by investing in retinal Imager to screen diabetes patients for retinopathy, iPRO2 Continuous Glucose Monitoring to monitor glucose levels over time and diabetes education classes in primary care setting.	·





PERFORMANCE PAYMENT PROGRAM





Multiple methods to drive improvement

BPHC plans to drive Continuous Quality Improvement (CQI) efforts through several different channels.

Direct financial support

SPRINT

(Concluded summer 2017)

Pay for ProXy Provider Incentives (P4X)

Implementation Renewals*: Pay for Reporting (P4R)

Pay for Performance (P4P)

Non-financial support

MAX Series

Improvement
Workgroup (IWG)
Initiatives

* Renewals of contracts for Implementation Funds for Ambulatory Care and Hospital Programs





Performance Payment Opportunities

Measures for all programs approved by QCIS and Executive Committee.

	Component	Performance Period	Objective	Participants	
	SPRINT	April-June 2017 (MY3)	Close as many care gaps as possible in 11 Priority Measures for MY3; pilot continuous quality improvement program	Select Primary Care Orgs, CMAs and Community Pharmacies	
	Implementation Renewal: Pay for Reporting (P4R)	Fall 2017- Summer 2018 (MY 4)	Continuation of DY2 Start-up funding in DY3; collect data on priority measures, establish P4X baseline	Eligible Partner Orgs	
The Marathon	Pay for ProXy Provider Incentives (P4X)	Fall/Winter 2017- Summer 2018 (MY4)	Single stakeholder continuous quality improvement	Eligible Partner Orgs	
The M	Pay for Performance (P4P)	Ongoing (MY2-MY5)	Pass through funding from NYS earned by BPHC on to contributing stakeholders	Stakeholders determined by IWG/QCIS	





Sprint Gaps Closed to Date

Results of the Sprint for Seven MY3 Priority Measures (March – June 2017)

BPHC allocated up to \$775,000 to support MY3 performance improvement work

	High Blood Pressure	for Children Prescribed ADHD Meds - Initiation Phase	Prescribed ADHD Meds -	Screening for People with Schizophrenia or Bipolar	for People with Diabetes	Schizophrenia	Comp. Diabetes Care - HbA1c Poor Control
Maximum Allowed	1253	70	52	238	164	52	1253
Submitted	1610	84	142	427	142	124	1113
Approved*	1275	71	113	335	112	80	953
Funded	846	39	27	158	86	26	807

- Goal: Close as many care gaps as possible in 11 Priority Measures (Antidepressant adherence and Follow-up after Mental Health Hospitalization not shown) for MY3, our highest valued, most readily impacted measures worth \$13.2M for MY3
- This data only includes final gaps closed by SBH Health System, Montefiore Medical Center, Union Community Health Center, Bronx United IPA and Acacia Network. The remaining numbers of preliminary.
- * "Approved" includes gaps closed by some partners who did work in excess of contracted maximum amounts.





The Marathon

BPHC CSO has chosen to divide P4X funding (\$5.7M) between three rounds:

Rounds 1 and 2:

- Rounds 1 and 2 distribute funds to BPHC partner organizations based on their primary care attribution and their performance on sets of key primary care proxy measures.
- Round 1 will run for six months and Round 2 will immediately follow Round 1.
- New or additional proxy measures may be added to Round 2 based on Round 1 performance or MY3 performance data.

Round A:

- Distributes funds to BPHC partner organizations based on their behavioral health claims (a proxy attribution) and performance on behavioral health proxy measures.
- Additional partner organizations and proxy measures may be added.
- Note: Round A timing is still being determined and will likely overlap with Rounds 1 and 2.

Proxy Measures Round 1
Improve % of patients (broken down by age group) with Well visit in past year
Improve % of patients with essential HTN who are controlled
Improve % of patients with diabetes and A1C>9
Improve number of health home at risk care plans developed per month
Improve % of diabetics with Retinal Exams in past month
Improve % of patients with RHIO Consents





The Marathon cont'd

- IWGs are working to improve multi-stakeholder measures (e.g. PPV) and this work will improve our performance for MY4
- Pay for Performance payments from state reflect PPSs work on these measures
- Funds flow for P4P will take into account member participation, attribution or proxy attribution, and stakeholder type
 - Primary Care (Adult & Peds
 - Specialty Care (Outpatient)
 - Care Management (Health Home)
 - Pharmacy Services (Outpatient)
 - Home Health Services
 - Emergency Services
 - Hospital Services (Inpatient)
 - Mental Health Services (Inpatient & Outpatient)
 - Substance Abuse (Outpatient, Nonresidential, Inpatient, Residential, Detox & Rehab)
 - Skilled Nursing Facilities
 - Urgent care
 - Short Term Housing (Shelter)
 - Transportation Needs
- MY2 P4P funds released to PPS in winter and spring and then will be distributed.





MAX SERIES





Evolution of the MAX series at BPHC

- First BPHC MAX series at SBH Health System
 - Revealed means of reducing **ED** utilization by addressing needs of patients with Substance Use Disorder and Mental Illness
 - Due to highly regulated environment of data exchange for these populations it is difficult to gain and share historical utilization among institutions without patient consent, so those patients were not a focus
- MY2 performance in DSRIP measures show that the substance use/behavioral health population has uncharacteristically high utilization in potentially preventable ED visits and readmissions
- Current MAX series focuses on reducing inpatient utilization amongst high utilizers
 with a behavioral health focus to determine interventions to reduce such utilization





First Max Series for High Utilizers

September 2015 – March 2016

Our Baseline

(Data reflects Nov '14 – Oct. '15)

Our initial cohort was defined as the top 50 ED treat and release patients







3195 ED Visits (2.74% of total)

270 IP Admissions (1.1% of total)

Our Actions (Workshop 2 Action Plans)



47 patients classified as homeless and **15 identified** as Safe Haven eligible



ED Flag includes all 50 SU patients and alerts counselors
when SU patients enter the
ED, or are admitted



Formulate Workflow

Trained security guards and counselors to help connect
7 patients to housing, or the Living Room



ED-Living Room Shuttle

Partnered with Bronxworks to shuttle patients from ED to 24-hour-drop-in center; have transported 81 patients since 3/22/16 and monitoring their connections to services and subsequent utilization

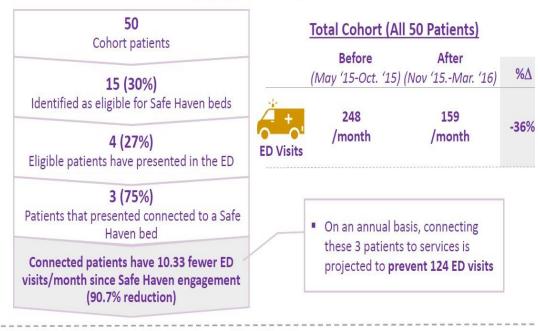




Max Series for High Utilizers cont'd

Our Impact

(Data reflects Nov. '15 - Apr. '16)



Our Story

EB is a 50 year old homeless male who has been chronically homeless for 13 years and chronically uses alcohol; he has had 103 ED visits between May 2015 to March 2016. As a Super Utilizer, when the patient presented on 3/15/2016, his need for housing was identified, he was engaged by the Homeless Outreach Team, transported to the Living Room and assigned a Safe Haven bed. His assigned care manager continues to work with the patient, connecting him with a psychiatrist and a day program for substance abuse and intellectual disabilities. He has presented to the ED only once since being engaged.





BPHC MAXny series have kicked off

- BPHC is participating in three MAXny projects:
 - Reducing readmissions among patients on SBH detox (facilitated by Rebekah Epstein)
 - A partnership between Acacia Network and SBH Health System to reduce readmissions for patients known to Acacia (facilitated by Meredith Stanford)
 - UPDATE: Program kicked off with completion of site visit. Historical data collection will require patient consent. Identification and intervention workflows being considered. Drivers of Utilization interviews underway! First workshop occurred on September 18th.
 - Reducing readmissions among patients on SBH Mental Health units (facilitated by Caitlin Verrilli)
 - UPDATE: Program in planning stages with site visit scheduled for September 20 and first workshop scheduled for late September/early October.







Review of Detox High Utilizers

TABLE OF CONTENTS

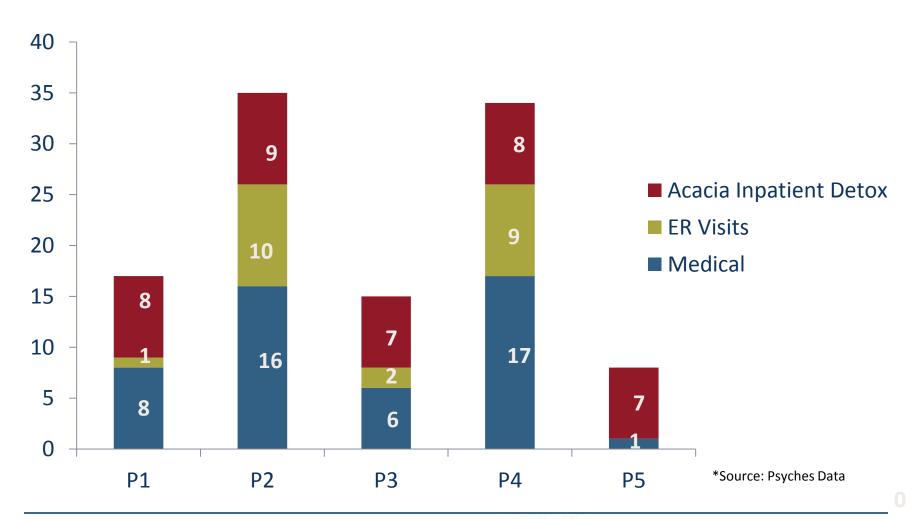
- Historical Hospital Admission Trends
- Clinical Findings
- Recommendations/MAXny Series Future Plans







Integrated View of Last 12 Months*









Clinical Findings

☐ Medical Conditions : Most hospitalizations were for a mental or physical illness, not additional substance abuse treatment. The most frequent medical diagnoses were Hypertension and Hepatitis with other chronic conditions of asthma and acute kidney failure.
□ Substance Abuse Diagnosis: Opioid Dependence was the common substance abuse diagnosis.
☐ Mental Health Conditions: The most common mental health diagnosis is Unspecified Depressive Disorder. Additionally 3 patients presented with a secondary diagnosis of Unspecified Bipolar.
□ Social Determinants of Health: There was striking trend of homelessness, unemployment, and lack of family/social support system.







MAXny Series Future Plans

☐ <u>Identify and address risk factors</u>:

Assess for health and social determinants risk factors and implement policy and procedure to reduce readmissions.

Implement team based care

Provide improved patient education and self management support during and post discharge.

☐ Optimize Discharge process

Implement protocol checklist to ensure best practices in risk stratified discharge planning, including procedures for health home care management, and bridging time between discharge and admission to next level of care.

Design post discharge continued engagement for high risk patients through peer advocates, hotline, telephone/text or other practices.







Review of Detox High Utilizers

- TABLE OF CONTENTS
- SUMMARY OF CURRENT MAX SERIES WORK
- DETAILED CASE STUDY
- FUTURE PLANS





Summary of Current MAX Work

Workshop #1 Strategies:

- 1. In-Patient Unit Focus Group: conversations with patients to identify their drivers of utilization using the Social Determinants Questionnaire
- 2. Whiteboard Rounds: using the psychiatry department's model; MDs, PAs, nursing, counselors, and social work all involved
- 3. Referral to Critical Time Intervention (CTI): identifying patients who meet the requirements of CTI using an appropriateness screen with social work
- The Action Team has weekly check-in calls and Workshop #2 is scheduled for September 22nd





Detailed Case Study

HISTORY

- 21-year old male
- Medical hx of mental illness and metabolic disorder
- Homeless for approximately 2-3 years since his aunt (with whom he was living) died
- Riding the trains and comes to SBH Health System because he does "not have anywhere else to stay"
- 2015 82 ED Visits
- Costs/charges associated with those ED visits - \$68,553 (1.3% of charges for the hospital for this period of time)

ACTIONS

- Bronxworks contacted and A Safe Haven Bed assigned
- HRA/housing application initiated
- SSI benefits assistance to reinstate service
- Medications filled by SBH
- Health home enrollment
- Critical Time Intervention referral





Future Plans

- Continue to learn through engaging individual patients referrals and resources that will address drivers of utilizations and improve care transitions
- Refer patients appropriate for Critical Time Intervention (CTI) services to this service
- Workshop #2 focus: Development of three more strategies to work with this population
 - BronxWorks will be in attendance to guide strategy development around housing referrals
 - Riverdale Mental Health Association and Visiting Nurse Service of New York will also be present to help develop a CTI appropriateness screening tool





WORKFORCE DEVELOPMENT



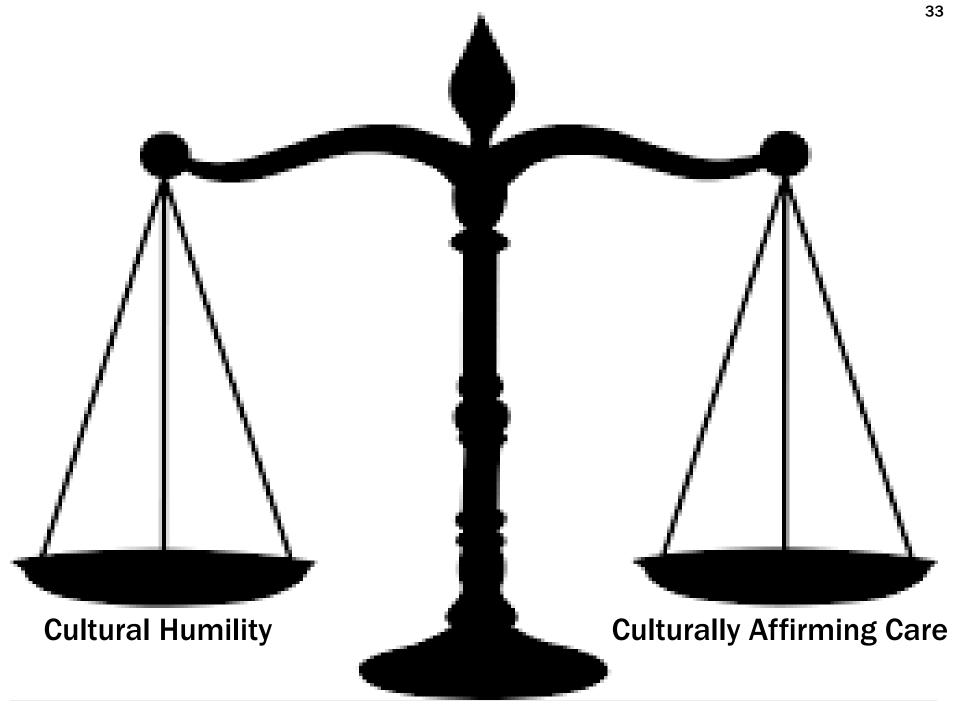


FOR BRONX PARTNERS FOR HEALTHY COMMUNITIES

Lisa Martin, Ph.D.

2017







PROGRAM



COMMUNITY



SELF





















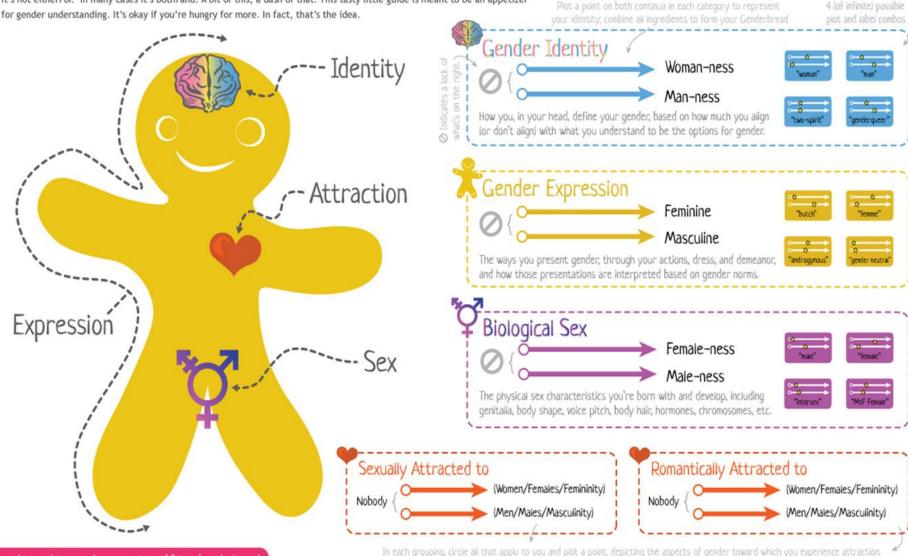


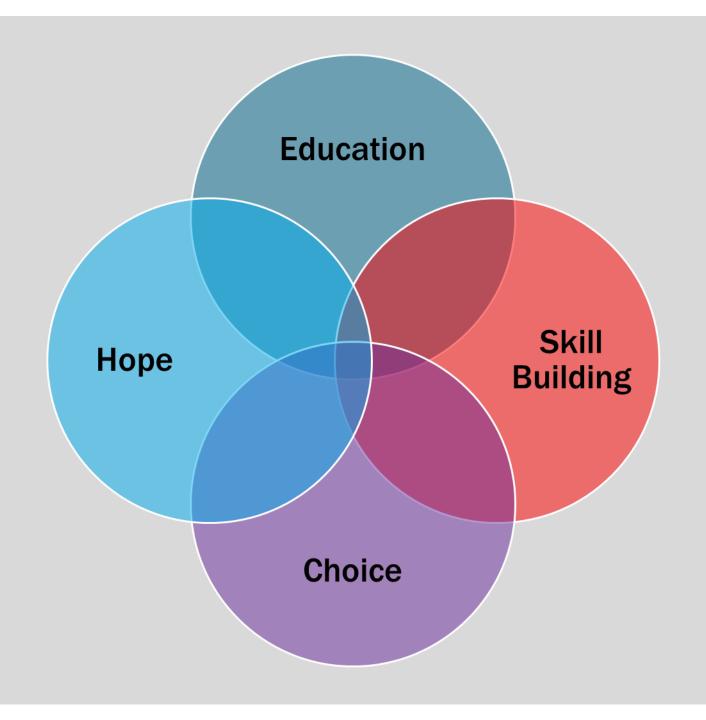
The Genderbread Person v3.3

Gender is one of those things everyone thinks they understand, but most people don't. Like *Inception*. Gender isn't binary. It's not either/or. In many cases it's both/and. A bit of this, a dash of that. This tasty little guide is meant to be an appetizer for gender understanding. It's okay if you're hungry for more. In fact, that's the idea.

For a bigger bite, read more at http://bit.ly/genderbread

by it's pronounced METROSEXual.com







Social Determinants of Health and the Law

How Patient Advocates Can Identify Legal Needs and Refer Patients for Services

Training by LegalHealth
(a division of the New York Legal Assistance Group)



New York Legal Assistance Group & LegalHealth

- New York Legal Assistance Group (NYLAG): each year, provides free civil legal services to over 76,000 lowincome New Yorkers who cannot afford attorneys.
- A division of NYLAG since 2001, LegalHealth:
 - serves individuals with serious and chronic illness in the healthcare setting, with clinics on-site at hospitals;
 - trains healthcare professionals to understand the legal issues their patients face; and
 - sets off a chain reaction resulting in better patient health, unnecessary hospital readmissions, and a decrease in healthcare spending.



Many Socioeconomic and Healthcare Disparities Have Legal Solutions

Substandard Housing

Legal right to housing repair

Housing Instability

Eviction prevention

Lack of Insurance

• Insurance access, appeals & other remedies

Food Insecurity

Appeals of benefit reduction/denial

Lack of immigration status

• Immigration remedies

Employment uncertainties

Legal rights of employees

Lack of family/caregiver support

Homecare eligibility

Patients' and families' inability to manage environment

Advance directives



Why Collaboration between Patient Advocates and Lawyers is So Important

Patient advocates (Case Managers, Community Health Workers, Care Managers, Social Workers, etc.):

- Are in a position to identify legal (and social, financial, or other) problems that a patient is experiencing
- Have special knowledge and trust-based relationship with patients, therefore patients will open up about legal issues
- Are a voice of authority
- Have expertise to take action on behalf of patients and prevent crisis, such as making legal referrals
- Can meet the patient where they are emotionally.





LegalHealth Training for BPHC Partners

- Recognizing the significance of social and legal determinants on health outcomes, LegalHealth and BPHC have developed a one-day training program to help patient advocates spot legal issues, take steps to help patients, and make legal referrals.
- Program topics:
 - Housing
 - Immigration
 - Domestic Violence
- Offered on October 23rd, October 30th, November 3rd, November 13th.
- Contact Maria D. Galafá (at <u>mgalafa@sbhny.org</u> or 646-773-2314) to register and with questions.
- Available to all PPS partners and staff.



Training, Section 1: Housing

- Housing and Health
 - Poor quality housing contributes to health problems such as infectious and chronic diseases, injuries and poor childhood development.
 - People who have difficulty maintaining stable housing are less likely to have regular medical care and are more likely to postpone treatment and to use the emergency room for treatment.
- Housing Training Objectives
 - Provide an understanding of the types of housing your patients live in and types of housing assistance that is available to your patients. Review the rights patients have with respect to their housing.
 - Provide tools you can use as an advocate to improve or stabilize your patients' housing, including legal referrals.



Training, Section 2: Immigration

- Immigration and Health
 - A person's citizenship status (e.g., citizen, legal immigrant, or undocumented alien) affects eligibility for benefits like Medicaid and the likelihood of having a job that offers benefits like insurance coverage.
 - Undocumented immigrants are more likely to be uninsured and less likely to see a doctor or receive other health care services than citizens.
- Immigration Training Objectives
 - Provide an understanding of the types of immigration statuses your patients may have, a brief overview their eligibility for benefits, and discuss the current immigration climate.
 - Provide tools you can use as an advocate to help immigrant patients and discuss when a legal referral is appropriate.



Training, Section 3: Domestic Violence

- Domestic Violence and Health
 - Domestic violence contributes to health problems such as depression, anxiety, sleep disturbances, as well as the physical injuries from physical abuse.
 - People who are experiencing domestic violence are less likely to seek out assistance from the police and others, and may be unable to get medical care regularly. They are more likely to postpone treatment and to use the emergency room for treatment.
- Domestic Violence Training Objectives
 - Provide an understanding of what constitutes domestic violence, the ways in which it can manifest in your patients, and the remedies that may be available to your patients.
 - Provide tools you can use as an advocate to increase your patients' safety, including legal referrals.



Legal Referral Resources Tool

- For the purposes of this training, BPHC and LegalHealth have composed a comprehensive list of Legal Referral Resources for patients in the Bronx.
 - Trainees will be provided with a copy of the tool.
 - The organizations listed provide direct legal services, helpful legal information and/or referrals in the following categories:
 - Advance Planning, Bankruptcy, Consumer Law, Criminal, Economic Justice, Employment Law, Family, General Civil Legal Services, Government Benefits, Guardianship, Housing, and Immigration.
 - BPHC will update this list of legal resources periodically and post it on our website:
 www.bronxphc.org/workforceresources.

Bronx PPS Collaboration
Know Your Primary Care Physician Campaign

BPHC COMMUNICATIONS UPDATE





Bronx PPS Collaboration

- Bronx PPSs:
 - Advocate Community Providers
 - Bronx Health Access (Bronx-Lebanon)
 - Bronx Partners for Healthy Communities
 - OneCity Health (NYC Health + Hospitals)
- Previous Collaborations:
 - Workforce Survey and Analysis
 - 100 Schools Project
- Current Initiatives Communications:
 - Maximize resources and align messages around shared communications priorities that focus on patient health and wellness
 - Know Your Primary Care Physician Campaign





Know Your Primary Care Physician Campaign



BRONX PARTNERS FOR
HEALTHY COMMUNITIES
Collaboration. Transformation. Outcomes



Awareness campaign to educate community, under-utilizers and patients who rely on ED for their medical care on the benefits of visiting their primary care physicians (PCPs) for their health care

Message themes

- Get to know your PCP
- Five reasons to visit your PCP
- What are urgent care centers

Toolkits for BPHC members

- Handout
- Web articles
- Social posts
- Video





BPHC RESOURCE DIRECTORY





BronxResourceDirectory.org or visit bronxphc.org

- Online, searchable tool featuring our PPS member organizations and range of services they offer to Bronx community.
- Users can conduct searches by name of organization, location, services offered, and more.
- Organizations can update their information at any time to ensure that their Resource Directory page is timely and accurate.





Project of BPHC Community Engagement Workgroup

- Engage community-based organizations
- Feature vast array of programs and services provided through our PPS membership

Developed for all users:

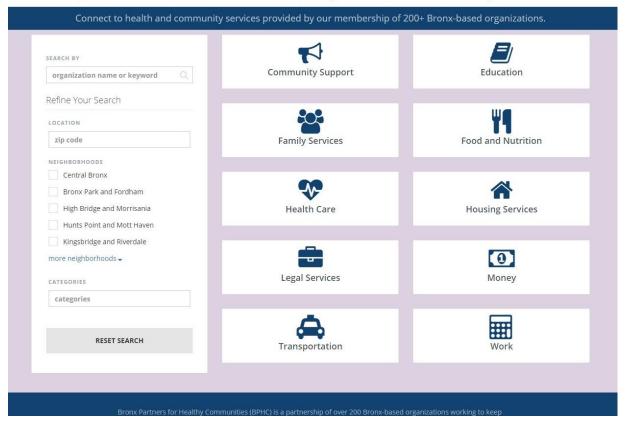
- PPS member organizations
- Non-PPS member organizations
- Public







Community Resource Directory



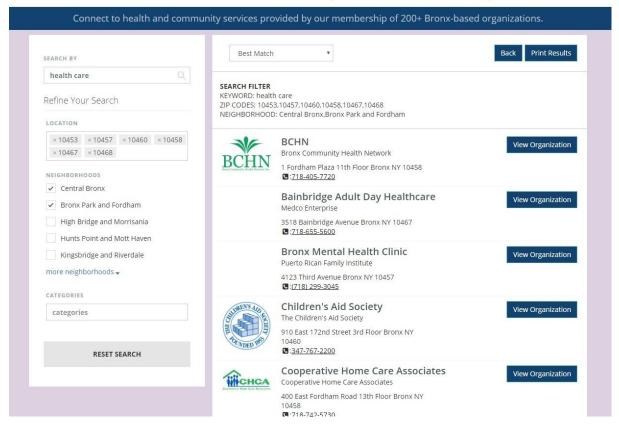
Main Page







Community Resource Directory



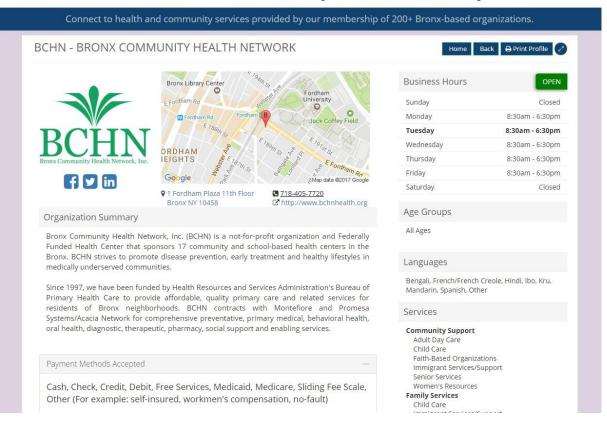
Sample Search Results







Community Resource Directory



Sample organization profile





BronxResourceDirectory.org

To include your organization in the Resource Directory, e-mail: Albert Alvarez at AAlvarez3@sbhny.org.





Contact Information for BPHC Leadership

Irene Kaufmann: ikaufmann@sbhny.org

Amanda Ascher: aascher@sbhny.org

J. Robin Moon: jrmoon@sbhny.org







Thank You!



BRONX PARTNERS FOR HEALTHY COMMUNITIES









